Line		Actual	Actual	Budget	Budget	Request	
#	Department/Account	FY11	FY12	FY13	FY14	FY15	
	GENERAL GOVERNMENT	·		·			
	Selectmen	445 454	455 405	405 504	470 450	100 110	
1	Personnel	147,154	157,165	165,534	172,452	180,142	
2	Town Audit	12,000	12,000	15,000	15,000	18,000	
	Expenses	8,894	13,366	11,500	11,500	11,500	
	Copy Machine	2,422	2,330	3,500	3,500	3,500	
	Postage	16,561	15,504	17,000	17,000	17,000	
	Court Judgements	105,000					
3	Total Expenses	132,877	31,200	32,000	32,000	32,000	
	Total Selectmen	292,031	200,365	212,534	219,452	230,142	4.87%
4	Finance Committee Expenses	173	173	200	200	200	0.00%
	Finance Department		T				
	Personnel	284,558	268,929	293,350	310,683	322,745	
_	Certification Compensation	1,000	1,000	2,000	2,000	2,000	
5	Total Personnel	285,558	269,929	295,350	312,683	324,745	
	Talaharahama Olambia ang Si Olambi	05.704	00.400	00.000	00.000	07.000	
	Technology Services & Suppl	25,784	30,489	33,000	36,000	37,000	
	Expenses	83,812	84,016	90,300	93,400	95,450	
6	Total Expenses	109,596	114,505	123,300	129,400	132,450	
7	Technology	14,990	9,903	15,000	15,000	15,000	
•	Total Finance Department	410,144	394,336	433,650	457,083	472,195	3.31%
	Legal	44.000	20.047	20.000			
	Town Counsel Fees & Expen	14,202	30,047	33,000	33,000	33,000	
8	Other Legal Fees & Expenses	13,890	10,296	18,000	18,000	18,000	0.0004
-	Personnel Board	28,092	40,343	51,000	51,000	51,000	0.00%
9	Expenses	-	-	100	100	100	0.00%
	Town Clerk	04.404	04.040	20,420	07.400	00 770 1	
	Personnel	64,164	64,812	66,108	67,430	68,779	
10	Certification Compensation	1,000	1,000	1,000	1,000	1,000	
10	Total Personnel	65,164	65,812	67,108	68,430	69,779	
	Expenses	1,970	1,615	2,550	2,600	2,825	
	Publications Reprinting/Codifi	4,555	4,433	4,800	4,900	5,400	
	Total Expenses	6,525	6,049	7,350	7,500	8,225	
11	Total Town Clerk	0,020	0,040	7,000	7,000	0,220	

Line #	Department/Account	Actual FY11	Actual FY12	Budget FY13	Budget FY14	Request FY15	
		- 1	- 1	•	-		ı
	Elections & Registrars						
	Registrars' Honoraria	500	500	500	500	500	
	Election Officers (Police)	-	-	-	-	-	
	Expenses	6,438	5,090	8,400	5,000	9,000	
	Census	490	294	650	650	800	
12	Total Elections & Registrars	7,428	5,885	9,550	6,150	10,300	67.48%
40	Land Use Boards	45.050	40.000	40.450	50.550	50.740	i
13	Personnel	45,050	46,280	48,452	50,550	52,712	
	Conservation Expenses ZBA Expenses	751 501					
	Planning Board Expenses	456	5.055	4 000	4 000	4 000	
	Office Supplies		5,655	1,000	1,000	1,000	
	Purchase Services	4 400	1,409	1,600	1,600	1,600	
4.4	MRPC Assessment	1,460	1,534	1,541	1,579	1,579	
14	Total Expenses Total Land Use Boards	3,168	8,597	4,141	4,179	4,179	3.95%
	I Otal Land Use Boards	48,218	54,877	52,593	54,729	56,891	J.95%

Economic Development	Committee				
vnansas			500	500	0.00%

L	15	Expenses				500	300	0.00%
		Public Buildings						
	16	Personnel	23,236	23,979	24,998	25,507	26,017	
		Operating Expenses	29,234	42,747	32,000	42,020	42,020	
		Energy	126,577	114,629	130,500	123,500	123,500	
		Maintenance & Equipment	10,880	11,036	34,300	26,400	26,400	
		Waste Water Treatment Ops.	51,877	46,532	85,000	85,000	85,000	
	17	Total Expenses	218,569	214,944	281,800	276,920	276,920	
		Total Public Buildings	241,805	238,923	306,798	302,427	302,937	0.17%

_	_	_	
Annual	Town	Renorte	

18 Expenses 3,858 3,690 4,000 4,000 6,000 50.00%
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TOTAL GENERAL GOVT.	1,103,438	1,010,453	1,144,883	1,171,571	1,208,268	3.13%
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Line #	Department/Account	Actual FY11	Actual FY12	Budget FY13	Budget FY14	Request FY15	
	'			l.			•
	PUBLIC SAFETY						
_	Police Department						1
19	Personnel	762,975	765,097	801,451	809,610	826,295	
	Public Safety Building	40,350	46,702	32,800	32,800	37,800	
	Cruiser Maintenance	10,922	9,824	10,000	10,000	10,000	
	Supplies & Expenses	27,965	32,910	49,035	50,050	50,050	
20	Total Expenses	79,237	89,437	91,835	92,850	97,850	
	Total Police Department	842,212	854,534	893,286	902,460	924,145	2.40%
	Communications Depart	ment					
	Personnel	184,971	191,240	190,518	210,377		
	Expenses	18,700	18,700	18,887	18,887	187,293	
21	Communications Department	203,671	209,940	209,405	229,264	187,293	-18.31%
r	Fire Department						•
22	Personnel	215,970	178,193	168,930	200,670	199,307	
	Expenses	32,915	31,251	44,000	44,000	44,000	
	Radio Replacement & Repair	1,156	3,250	2,250	2,250	2,250	
	Protective Equipment	1,377	999	9,000	9,000	9,000	
23	Total Expenses	35,448	35,500	55,250	55,250	55,250	
	Total Fire Department	251,418	213,693	224,180	255,920	254,557	-0.53%
	Ambulance						_
	Expenses	-	-	-	-	130,500	
	Training	-	-	-	-	27,000	
24	Total Ambulance	-	-	-	-	157,500	
	Building & Zoning Inspe	ctor					
25	Fees & Expenses	90,177	49,181	50,000	50,000	50,000	0.00%
<u></u>	Coolmonostor						
26	Gas Inspector Fees & Expenses	2,565	5,902	4,000	4,000	4,000	0.00%
20	i ees & Expenses	2,303	3,302	4,000	4,000	4,000	0.0076
	Plumbing Inspector						
27	Fees & Expenses	7,163	8,234	7,000	7,000	7,000	0.00%
	Wiring Inspector						
28	Fees & Expenses	12,950	14,784	9,000	9,000	9,000	0.00%
	Animal Control						
	Personnel	16,500	16,500	16,500	16,500	16,500	
	Expenses		300	750	750	750	
29	Total Animal Control	16,500	16,800	17,250	17,250	17,250	0.00%
	Tree Warden						
30	Expenses	13,783	13,290	14,000	14,000	14,000	0.00%
							_
	TOTAL PUBLIC SAFETY	1,440,439	1,386,359	1,428,121	1,488,894	1,624,745	9.12%
				-	-		

Line		Actual	Actual	Budget	Budget	Request
#	Department/Account	FY11	FY12	FY13	FY14	FY15

SCHOOLS Local Schools

Local Scho	OIS						
Administrati	<u>on</u>						
Salaries/Bei	nefits	379,922	375,386	371,297	386,333	375,419	
Transportati	on	304,362	309,960	313,380	256,800	252,660	
Other Exper	nses	116,097	112,829	33,120	97,858	140,545	
To	al Administration	800,381	798,175	717,797	740,991	768,624	
Maintenance	<u>e</u>						
Salaries		439,737	437,507	434,516	436,545	444,260	
Utilities		370,086	321,311	344,340	272,000	276,000	
Other Exper	nses	399,498	210,401	123,308	201,968	212,428	
Т	otal Maintenance	1,209,321	969,219	902,164	910,513	932,688	
Harvard Ele	mentary School						
Salaries		2,480,384	2,688,282	2,316,240	2,476,299	2,452,747	
Expenses		67,315	103,162	92,367	96,008	113,095	
	Total Elementary	2,547,699	2,791,444	2,408,607	2,572,307	2,565,842	
The Bromfie	eld School						
Salaries		4,116,265	4,184,113	3,605,174	3,673,320	3,816,483	
Expenses	_	111,203	118,097	136,326	136,852	199,555	
	Total Bromfield		4,302,210	3,741,500	3,810,172	4,016,038	
Pupil Persor	<u>nnel Services (SPI</u>	<u>ED)</u>					
Salaries		1,854,335	1,854,482	1,863,935	2,048,110	2,023,611	
Other Exper		39,797	69,050	63,719	69,094	69,665	
Collaborativ		380,516	544,843	141,648	243,948	759,204	
Transportati	on	322,398	311,060	332,861	365,278	304,695	
Tuition		1,279,602	1,169,684	909,825	765,040	192,440	
Pre-School	Salaries	177,657	134,958	161,455	122,421	104,799	
Pre-School		2,972	3,459	2,600	2,500	3,000	
	rsonnel Services	4,057,277	4,087,536	3,476,043	3,616,391	3,457,414	
<u>Technology</u>							
Salaries		112,687	124,062	130,111	129,211	131,605	
Expenses	<u>_</u>	76,553	138,540	109,108	114,903	147,414	
	Total Technology	189,240	262,602	239,219	244,114	279,019	
	rom Other Funds	(1,838,759)	(1,859,076)	incl. above	incl. above	incl. above	
1 Tot	al Local Schools	11,192,627	11,352,110	11,485,330	11,894,488	12,019,625	

32	Montachusett Regional Voc.	87,382	78,202	76,807	75,069	99,893	33.07%
	TOTAL SCHOOLS	11,280,009	11,430,312	11,562,137	11,969,557	12,119,518	1.25%

PHYSICAL ENVIRONMENT Dept. of Public Works

33	Personnel	598,690	632,814	643,642	685,417	694,026	
	Maintenance & Equipment	182,206	123,052	145,500	149,250	149,400	
	Fuel	73,577	79,649	65,000	67,750	71,200	
	Improvements & Construction	34,337	32,644	50,000	50,250	51,500	
	Snow & Ice Removal	117,865	135,992	96,000	96,000	96,000	
	Telephone & Electricity	10,014	9,302	10,500	11,000	11,000	
34	Total Expenses	417,999	380,639	367,000	374,250	379,100	
	Total Dept. of Public Works	1,016,689	1,013,452	1,010,642	1,059,667	1,073,126	1.27%

Line #	Department/Account	Actual FY11	Actual FY12	Budget FY13	Budget FY14	Request FY15	
	Solid Waste Transfer						
	Transfer Station Expenses	146,890	147,959	178,500	176,500	169,100	
	Hazardous Waste Disposal *	8,000	3,907	3,500	3,907	3,907	
35	Total Solid Waste Transfer	154,890	151,866	182,000	180,407	173,007	-4.10%
36	Street Lights & Traffic Signature Expenses	gnal 5,425	6,155	5,700	6,500	6,500	0.00%
	ΣΑΡΟΠΟΟΟ	0,120	0,100	0,700	0,000	0,000	0.0070
	Water Department	1					
37	Expenses	16,951	15,786	17,500	17,500	17,850	2.00%
	Pond Committee						
38	Expenses	33,500	33,500	33,500	29,000	29,500	1.72%
20	Cemeteries	2,874	2,220	2,500	0.500	0.500	0.000/
39	Expenses	2,874	2,220	2,500	2,500	2,500	0.00%
	TOTAL PHYSICAL ENVIRONMEN	1,230,328	1,222,979	1,251,842	1,295,574	1,302,483	0.53%
	HUMAN SERVICES						
	Board of Health						
40	Personnel	5,114	3,057	7,977	8,240	10,607	
	_	470	4 00 4	222	4 000	4.450	
	Expenses Nashoba Assoc. Boards of H	472	1,024	600	1,000	1,150	
	Concord Family Services	19,110 -	19,110	21,231	21,231	21,231	
	Minuteman Home Center	763	1,018	1,018	1,018	1,018	
41	Total Expenses	20,345	21,152	22,849	23,249	23,399	
	Total Board of Health	25,459	24,209	30,826	31,489	34,006	7.99%
	Council on Aging						
42	Personnel	69,428	68,879	76,603	100,516	86,937	
43	MART Personnel	21,000	21,055	23,563	24,876	27,152	
				·			
44	Expenses	1,024	1,710	1,975	1,995	1,995	
45	MART Van Expenses Total Expenses	522 1,546	98 1,808	1,000 2,975	1,000 2,995	1,000 2,995	
	Total Council on Aging	91,974	91,742	103,141	128,387	117,085	-8.80%
	Total Country of Aging	01,014	01,172	100,171	120,001	117,000	0.0070
	Veterans' Services	-					
	Personnel	-	-	1,000	1,000	5,000	
	Expenses	1,072	1,126	1,500	1,500	1,500	
	Benefits	7,636	9,287	12,000	12,000	12,000	
	Total Expenses	8,708	10,413	13,500	13,500	13,500	
46	Total Veterans' Services	8,708	10,413	14,500	14,500	18,500	27.59%
	TOTAL HUMAN SERVICES	126,141	126,364	148,467	174,376	169,591	-2.74%
		,	•	•	•	•	

Line	D	Actual	Actual	Budget	Budget	Request	
#	Department/Account	FY11	FY12	FY13	FY14	FY15	
	CULTURE AND RECREATIO Library	N					
47	Personnel	355,815	365,710	374,237	387,381	399,340	
48	Expenses	140,977	145,808	144,394	147,716	148,013	
	Total Library	496,792	511,518	518,631	535,097	547,353	2.29%
	Parks & Recreation						
49	Commons & Schools/Ground	17,499	15,590	21,650	21,650	21,650	
50	Beach Expense	6,111	13,023	13,295	13,295	15,289	
51	Beach Personnel - Director	7,853	1,477	8,174	8,880	9,058	
	Groundskeeping Personnel	28,157	28,157	28,157	-	-	
	Total Parks & Recreation	59,620	58,247	71,276	43,825	45,997	4.96%
=0	Historical Commission		0.1	100	400	100	0.000/
52	Expenses	-	94	100	100	100	0.00%
	Agricultural Commission						
53	Expenses			500	500	500	0.00%
	TOTAL CULTURE AND RECREAT	556,412	569,859	590,507	579,522	593,950	2.49%
- 4	RECURRING CAPITAL EXPE		00.000	00.000	22.222	22.222	
54	Police Cruiser	27,000	29,000	29,000	29,000	29,000	
55	Public Works Equipment TAL RECURRING CAPITAL EXP.	65,701 92,701	63,830 92,830	70,000 99,000	70,000 99,000	70,000 99,000	0.00%
10	TAL RECORNING CAPITAL EXP.	92,701	92,030	99,000	99,000	99,000	0.0076
	INSURANCE AND FRINGES						
	Property/Liability						
56	Insurance	134,920	136,916	145,000	146,450	146,450	0.00%
	·						
	Employee Benefits						
	Worcester Regional Retireme	533,494	558,414	611,547	639,167	678,200	
	Workers' Compensation Insu	72,158	71,984	73,000	73,000	85,000	
	Unemployment Insurance	64,821	66,365	60,000	60,000	60,000	
	Medicare	170,452	173,801	174,000	176,000	181,000	
	Health Insurance	1,944,615	2,179,602	2,360,625	2,360,625	2,201,663	
	Life Insurance	5,024	5,402	6,000	6,000	10,000	
	Deferred Compensation Disability Insurance	10,309	9,199	20,000	15,000	12,000	
	Benefits Administration	22,384 998	28,026 1,610	23,000 3,500	28,000 2,500	28,000 2,500	
	OPEB Trust Funding (\$250,00		1,010	3,300	2,300	425,000	
57	Total Employee Benefits	2,824,255	3,094,405	3,331,672	3,360,292	3,683,363	9.61%
	. 013. 2	_,,	5,551,100	0,001,012	0,000,202	5,555,666	2.0170
	TOTAL INSURANCE & FRINGES	2,959,175	3,231,321	3,476,672	3,506,742	3,829,813	9.21%
	TO TAL INSURANCE & FRINGES	2,333,173	3,231,321	3,470,072	3,300,742	3,023,013	3.2170
TOTAL	OPERATING BEFORE DEBT	18,788,642	19,070,477	19,701,629	20,285,236	20,947,368	3.26%
		•	· ·		•		

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Line #	Department/Account	Actual FY11	Actual FY12	Budget FY13	Budget FY14	Request FY15	
#	Department/Account	ГТП	ГТІ	FIIS	Г114	F115	
	NON-EXCLUDED DEBT Debt Expense						
58	Borrowing Cost	1,500	1,500	1,700	6,500	5,000	-23.08
	DAN Interest						
59	BAN Interest BAN Interest	_	_	_	_	6,000	100.00
39	DAN IIILEIESI			-	-	0,000	100.00
	TOTAL NON-EXCLUDED DEBT	1,500	1,500	1,700	6,500	11,000	69.23°
	TOTAL OPERATING AFTER						
	NON-EXCLUDED DEBT	18,790,142	19,071,977	19,703,329	20,291,736	20,958,368	3.29
	EXCLUDED DEBT						
	Permanent Debt						1
	Public Safety Building (2000)	135,000	135,000	135,000	145,000	140,000	
	Public Safety Building (2000)	72,533	65,745	58,995	20,775	17,925	
	Public Safety Bld Land (2000)	40,000	-	-	-	-	
	Public Safety Bld Land (2000)	975	-	-	-	-	
	Public Safety Bld Plan (2000)	10,000	-	-	-	-	
	Public Safety Bld Plan (2000)	122	-	-	-	-	
	Vesenka Land (2000) Princip	20,000	-	-	-	-	
	Vesenka Land (2000) Interest	488	-	-	-	-	
	Bromfield School (2004) Prince	315,000	315,000	315,000	350,000	350,000	
	Bromfield School (2004) Inter	171,263	159,845	148,479	87,608	75,406	
	Library (2004) Principal	135,000	135,000	135,000	150,000	150,000	
	Library (2004) Interest	72,677	67,785	62,891	36,943	31,716	
	School Roof (2006) Principal	125,000	125,000	125,000	125,000	125,000	
	School Roof (2006) Interest	34,063	28,438	23,125	16,725	11,677	
	Sewer Project (net of Betterme				50,180	43,048	
	Sewer Project (net of Betterme	ents) Int.			21,868	19,988	
	Interest Credit due to Refinance	ing of Debt			(40,012)		
60	Total Payments	1,132,121	1,031,813	1,003,490	964,087	964,760	0.079
	Temporary Debt						
	Exempt BAN			4,000	23,700	40,700	
61				4,000	23,700	40,700	71.73
				,		·	
	TOTAL EXCLUDED DEBT	1,132,121	1,031,813	1,007,490	987,787	1,005,460	1.79
RAND	TOTAL OMNIBUS BUDGET	19,922,263	20,103,790	20,710,819	21,279,523	21,963,828	3.22
GRAND							
	ENTERPRISE FUND:						
	Sewer Department			1	1		
	-			405.55-	4=	400.00-	
		NA	NA	100,000	150,000	100,000	
	Operating Expenses	14/7	147 (,		'	
	Debt Service				incl. above	90,710	
81		-	-	100,000 100,000		90,710 190,710 190,710	27.14

All funds for sewer operations to be funded by rates and fees. Sewer Debt funded by exempt debt and betterments.

I	Line		Actual	Actual	Budget	Budget	Request
	#	Department/Account	FY11	FY12	FY13	FY14	FY15